

## Shelter Cluster Strategy

<b>Strategy Status</b>	Version	Status	Effective Date	Next revision
	V3	Endorsed	31 March 2023	June 2023
<b>Response Name</b>	Northwest Syria Cross border Hub			
<b>Cluster Agencies</b>	UNHCR (lead agency) CARE (co-lead)			
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<b>Cluster Leadership Advisory Groups</b>	<b>Strategic Advisory Group (SAG):</b> CARE, Global Communities, IYD, MERCY-USA, SARD, WHH, Violet and Binaa - Revision of the SAG membership is due - Election of the Cluster Review committee to be launched soon			
<b>Relevant Technical Working Groups (TWiGs)</b>	<b>TWiG co-led by SNFI and Early Recovery clusters (ongoing)</b> - Damaged assessment and debris management <b>TWiG led by SNFI cluster (to be re-launched)</b> - Dignified Living Conditions (inter-cluster group with Protection, CCCM, WASH, Education, ERC)			

## Shelter NFI Cluster Earthquake Response Strategy

<b>Situation</b>	<p>The earthquakes that struck Syria and Türkiye on 6 and 7 February 2023 have caused over 5,900 deaths and 11,000 injuries, as well as widespread damage and destruction of buildings and infrastructure inside North-West Syria. In Northwest Syria around 1,900 buildings totally collapsed and over 9,000 buildings were partially destroyed. The Shelter Cluster estimated that 53,000 households [265,000 individuals] have lost their homes, 44,000 households [225,000 individuals] have suffered moderate damage and 126,000 households [632,000 individuals] minor damage and will need repair and rehabilitation support. The Shelter Cluster and its member organizations are continuing to work on better understanding the damage and needs in the most affected locations.</p>
	<p>Since the beginning of the response Shelter cluster members have responded with emergency shelter, NFI reaching [reported on 27 March 2023]:</p> <ul style="list-style-type: none"> <li>• 91,805 individuals reached with emergency shelter</li> <li>• 191,495 individuals reached with NFIs</li> <li>• 16,770 individuals reached with emergency shelter kits</li> <li>• 43 Cluster members have reported completed activities in response to the earthquake</li> </ul>
	<p>The two new cross-border opening (Bab al-Salameh and Al-Rai crossings) for three months have improved the capacity to bring aid across the border to the earthquake-affected population in Northwest Syria. This additional access has also allowed Cluster members to better understand the needs and to strategically prioritise the response for immediate life saving and life sustaining activities.</p> <p>It is important to note that the population in Northwest Syria has already suffered 12 years of hostilities, protracted displacements, and a deteriorating humanitarian situation due to the ongoing conflict, access restrictions, and lack of funds to meet basic needs. However, the most vulnerable conflict affected households who were already living in IDPs sites did not report any damages to their shelter due to the Earthquakes. Reports suggest that some of these vulnerable</p>



## Needs Assessments

IDP communities have been hosting friends and relatives who have lost their homes since the Earthquakes. It is important to also note that the earthquakes hit during winter and flood season and communities were already under severe stress, which has further exacerbated the situation in some of the sites where the conditions were already difficult, and conflict affected communities were in dire situation.

REACH conducted a Rapid Needs Assessment on 15 February providing some initial oversight on the needs and damage. The report was developed thanks to key informant interviews, and provided initial percentages of damage levels and shelter needs across the affected areas. The CCCM Cluster is continuing to monitor the needs specifically in the different reception centres to coordinate the response.

The damage assessment of buildings affected by the earthquakes is ongoing, led by the local authorities with the support of Syndicate of Engineers. ACU has gathered initial estimation totally destroyed and severely and un-habitable buildings. The Shelter Cluster team has triangulated different data sources and estimates:

Damage Categories	% REACH	# of Buildings ACU	Estimated #Households	Estimated #Individuals
<b>Total #</b>	<b>100%</b>	<b>81,538</b>	<b>407,692</b>	<b>2,038,462</b>
No Damage	45%	36,692	183,462	917,308
Minor	31%	25,277	<b>126,385</b>	<b>631,923</b>
Major	11%	8,969	<b>44,846</b>	<b>224,231</b>
Sever	10%	8,153.85	40,769	203,846.15
Complete	3%	2,446.15	12,230	61,153.85

Other available assessments and updates include:

- REACH [Earthquake Response Rapid Needs Assessment](#), 15 Feb
- [Updated situation reports and datasets by ACU](#)
- REACH [Joint Rapid Assessment of Markets](#)

## Emergency Response PiN & Target

The first phase of the response focuses on addressing the immediate needs of those who have been affected by the earthquake through life-saving emergency assistance such as the provision of NFIs and emergency shelter.

The second phase of the response will focus on providing more life sustaining shelter response for those who have lost their houses due to the earthquake damage. This includes shelter repair and rehabilitation assistance for the minor and moderate damage houses as well as providing access to dignified shelter and living conditions for those who have lost their homes.

As of 30 March 2023, the Shelter Cluster estimates 1,1M people [224,000 households] affected by the Earthquake who will need Shelter assistance.

Categories	People Affected & PIN	
	Households	Individuals
Minor damage	126,385	631,923
Major damage	44,846	224,231
Severe & Complete damage	53,000	265,000
<b>TOTAL EQ</b>	<b>224,231</b>	<b>1,121,154</b>



## Strategic Approach to SNFI Response

The Shelter Cluster strategic approach to respond to the earthquake affected population is through 3 strategic objectives:

1. Strategic Objective 1 (SO1)  
Provide access to lifesaving emergency shelter and household items to people whose houses have been destroyed and damaged by the earthquake
2. Strategic Objective 2 (SO2)  
Provide access to life-sustaining shelter and dignified living condition to people whose houses have been destroyed and damaged by the earthquake
3. Strategic Objective 3 (SO3)  
Support the shelter sector, authorities and partners with equipment and capacity to undertake relief activities

Each Strategic Objective has a set of related activities which can be described as follows:

SO1: Provide access to lifesaving emergency shelter and household items (NFIs) to people whose houses have been destroyed and damaged by the earthquake

- Activity 1.1 Adaptation of reception centres and collective centres
- Activity 1.2 Provision of NFI / household items (NFIs)
- Activity 1.3 Provision of emergency shelter kits
- Activity 1.4 Provision of emergency shelters (including tents and gravelling)

SO2: Provide access to life-sustaining shelter and dignified living condition to people whose houses have been destroyed and damaged by the earthquake

- Activity 2.1: Providing access to dignified shelter and living conditions for people who have lost their homes (individuals with severe and completely damaged houses)
- Activity 2.2 Providing access to shelter minor repair assistance (through cash for shelter or a contractor approach)
- Activity 2.3 Providing access to shelter moderate repair assistance (through cash for shelter or a contractor approach) including temporary shelter to accommodate people during repair process
- Activity 2.4 Upgrading of unfinished buildings to increase housing stock

SO3: Support the shelter sector, authorities and partners with equipment and capacity to undertake relief activities

- Activity 3.1 Support the structural damage assessment process
- Activity 3.2 Training and capacity building of partner for the repair and rehabilitation of damaged buildings

## Coordination and inter-cluster interventions

This strategy and the related activities complement the efforts of the Protection, CCCM, Early Recovery WASH clusters and Cash Working group, to leverage and realise the potential of an area based and multi-sectoral response, ultimately to meet the overarching objectives of providing lifesaving and life-sustaining assistance.

Shelter Cluster partners will work closely with other sectors and partners to coordinate the debris management, the housing land and property issues, in the established sites and outside the sites to carry out the shelter response through repairs and rehabilitation, but also in establishing dignified communities. Shelter Cluster partners will work closely with the WASH



partners to integrate water and waste management infrastructure according to the WASH Cluster standards. Access to electricity for lighting and protection will be integrated as per the Dignified Living Condition standards. Shelter Cluster partners will mainstream protection and gender in their response, taking into consideration the needs of the most vulnerable, adapting their response to people with disabilities, as well as women and children head of households. Quality assurance of the response, and accountability to affected population will be central to all partners approach, putting in place feedback mechanisms and referral mechanisms to ensure community engagement and quality programming. Ensuring the presence of female staff during distribution can help address the specific needs of women in the shelter response. The limited resources and human capacity will be leveraged to enhance the resilience of the affected population.

## Key resources for priority activities

- [Shelter NFI Guidance Note](#)
- [Dignified and Safer Living Conditions for IDPs in Protracted Crises in NWS](#)
- [Shelter Repair and Rehabilitation Guidelines](#)
- [Dignified Shelters Technical Guidance](#)
- [Action Plan for Dignified Shelter & Living Conditions in NW Syria](#)
- [Shelter/NFI Cluster Backbone](#)

SNFI Earthquake response updates could be tracked on the [Syria Earthquakes 2023 Website](#)

## SNFI EQ Response Strategy

### ANNEX 1: SNFI response activity matrix

North west Syria Cross border response – SHELTER AND NFI REPOSE ACTIVITY MATRIX			
	Population target groups	Strategic Objective 1 (SO1) Phase 1 (3months) Strategic Objective 3 (SO3)	Strategic Objective 2 (SO2) Phase 2 (6-12 months) Strategic Objective 3 (SO3)
In sites	Most vulnerable people whose houses have been destroyed by the earthquake living in reception centres and collective sites	Activity 1.1 Adaptation of reception centres and collective centres	Activity 2.1: Providing access to dignified shelter and living conditions for people who have lost their homes (individuals with sever and completely damage houses)
		Activity 1.2 Provision of household items (NFIs)	Activity 2.2 Providing access to shelter minor repair assistance (through cash for shelter or a contractor approach)
		Activity 1.3 Provision of emergency shelter kits	Activity 2.3 Providing access to shelter moderate repair assistance (through cash for shelter or a contractor approach) including temporary shelter to accommodate people during repair process
		Activity 1.4 Provision of emergency shelters (including tents and gravelling)	Activity 2.4 Upgrading of unfinished buildings to increase housing stock
		Activity 3.1 Support the structural damage assessment process	Activity 3.1 Support the structural damage assessment process
		Activity 3.2 Training and capacity building of partner for the repair and rehabilitation of damage buildings	Activity 3.2 Training and capacity building of partner for the repair and rehabilitation of damage buildings
Out of sites	Most vulnerable people whose houses have been damaged by the earthquake (light and moderate damage)	Activity 3.1 Support the structural damage assessment process	Activity 2.2 Providing access to shelter minor repair assistance (through cash for shelter or a contractor approach)
		Activity 3.2 Training and capacity building of partner for the repair and rehabilitation of damage buildings	Activity 2.3 Providing access to shelter moderate repair assistance (through cash for shelter or a contractor approach) including temporary shelter to accommodate people during repair process



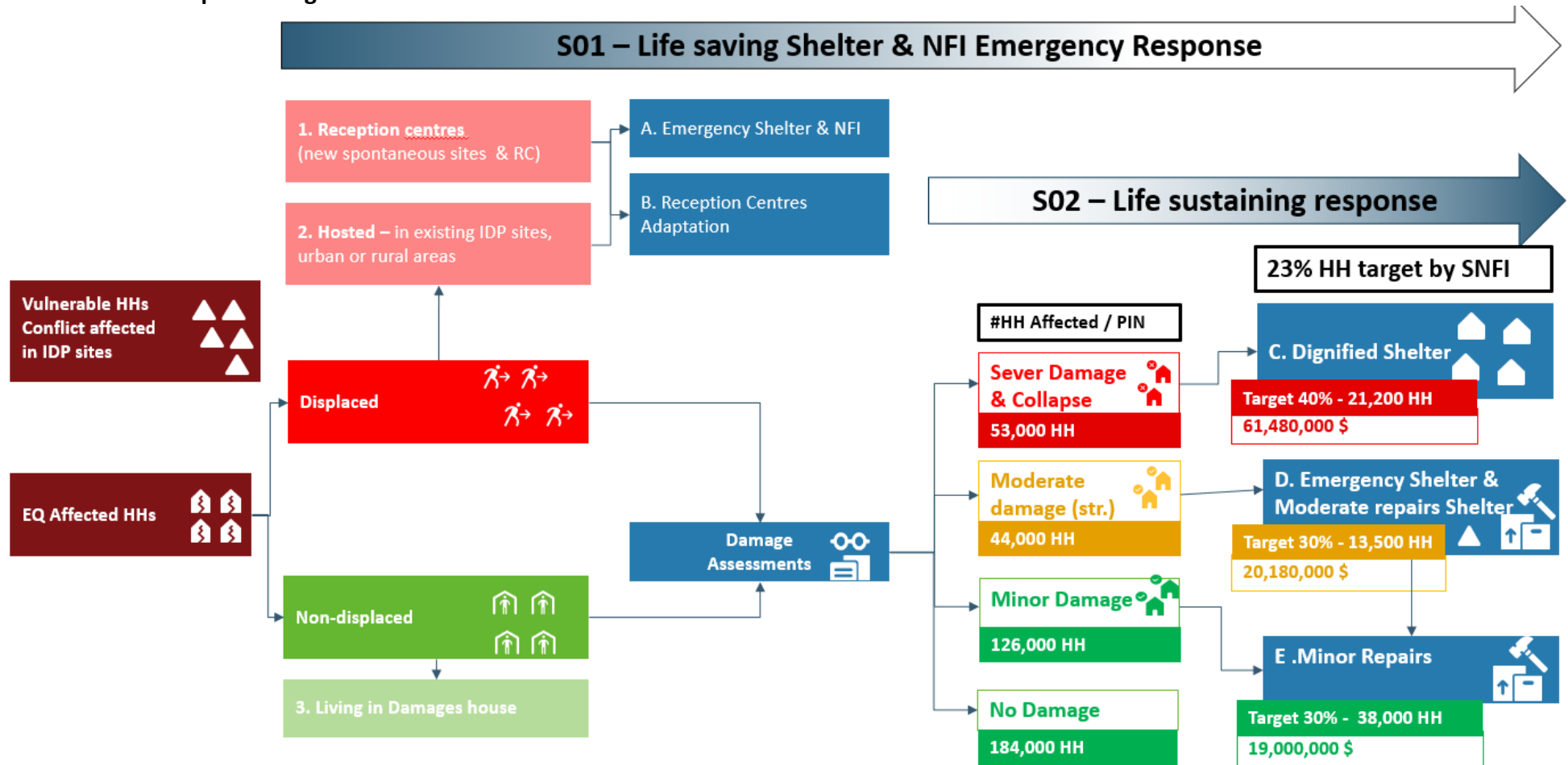
**Shelter/NFI Cluster**  
NW Syria XB Hub  
ShelterCluster.org  
Coordinating Humanitarian Shelter

## SNFI EQ Response Strategy

			Activity 2.4 Upgrading of unfinished buildings to increase housing stock
			Activity 3.1 Support the structural damage assessment process
			Activity 3.2 Training and capacity building of partner for the repair and rehabilitation of damage buildings

# SNFI EQ Response Strategy

## ANNEX 2: SNFI response diagram



## SNFI EQ Response Strategy

### ANNEX 3 – EQ PIN and Target population

Suggested PIN and Target by the Shelter Cluster partners, agreed on 29 March 2023

Categories	People affected / PIN			32 % EQ Target				
	Households	Individuals	PIN cost	%	Target HH	Target indiv	Target Cost	Cost/Unit
Minor repairs	126,385	631,923	\$ 63,192,308	30	37,915	189,577	\$ 18,957,692	\$ 500
Major repairs	44,846	224,231	\$ 67,269,231	30	13,454	67,269	\$ 20,180,769	\$ 1,500
Severe and Complete Dignified Shelter	53,000	265,000	\$ 153,700,000	40	21,200	106,000	\$ 61,480,000	\$ 2,900
Total 20% op cost			\$ 56,832,308				\$ 20,123,692	
<b>TOTAL EQ</b>	<b>224,231</b>	<b>1,121,154</b>	<b>\$ 340,993,846</b>		<b>72,569</b>	<b>362,846</b>	<b>\$ 120,742,154</b>	
<b>Total HRP 2023</b>		<b>1,956,700</b>			<b>196,714</b>	<b>983,568</b>	<b>\$ 108,637,758</b>	